#### ROADMAPS TO IMPLEMENT EACH THEMATIC ACTION FIELD

Beside the recurrent activities for implementing PA 1a the EUSDR (cf. Annex 2), specific activities shall be accomplished with direct and varying involvement of the Joint Technical Secretariat for PA 1a and respective stakeholders supporting the targets and actions of PA 1a. In this context, specific activities have to be clearly distinguished from already existing, on-going or planned activities as well as projects which are collected in the continuously updated "project data base" of the EUSDR PA 1a (cf. Annex 4).

With the exception of the project "Innovative Danube Vessel", which will be implemented on behalf of the European Commission, the additional individual activities / topics proposed in this chapter shall be seen as a first and selected outcome of the second Meeting of the Working Groups which was held in Vienna (March 2012) or as single initiatives / proposals made by representatives of the Steering Group of PA 1a. Hence, the definition and approval of individual activities are an iterative process during the implementation of the EUSDR based on information from the stakeholders and the available resources of the PACs. Proposals for specific activities with dedicated involvement of the Coordinators of PA 1a will have to be discussed and agreed on by the members of the Steering Group.

The planned specific activities specified as a part of the Roadmaps to implement each thematic action field can be demonstrated by a consistent approach / method comprising milestones / activities, the responsible and involved organisations, the timeframe of implementation, tasks (sub-activities) and the expected output / results related to the specific milestone or activity.

Roadmaps for the following seven thematic action fields of PA 1a have been developed by the PACs and proposed to the members of the Steering Group:

- 1. Waterway infrastructure
- 2. Comprehensive waterway management
- 3. Ports & sustainable freight transport
- 4. Fleet modernisation
- 5. River Information Services (RIS)
- 6. Education & jobs
- 7. Inland waterway transport policies

The Roadmaps were approved by all members of the Steering Group entitled to vote via written procedure in June 2012 with the exception of Germany. The German veto, which was received on 3 May 2012, refers to two specific activities included in the seven Roadmaps and is reproduced in the following together with the response provided by the PACs of PA 1a:

**Roadmap on "River Information Services (RIS)":** Activity "Support the legal provision for the international exchange of RIS data"

German veto: "The imperatives and benefits of an extended exchange of RIS-data - beyond the scope of the present directive N° 2005/44/EC - are not stated. The contribution of the intended initiative towards safety, efficieny and environmental benefits of inland navigation remain cloudy. Considering the issues of data privacy protection, the intended initiative also seems precarious. Moreover, it has to feared that data will be used for surveillance purposes on a large scale, which clearly does not correspond to the primary purposes of RIS. Furthermore, it is alarming to note that the EU Strategy for the Danube Region is used to promote clandestinely preliminary decisions concerning alterations to the European legal bases of RIS. With a view to the consequences, alterations to the legal base for RIS must be discussed amongst all member states within the regular legislative process."

Response by PACs: "The RIS related activities will be based on the existing European legislation including that regarding privacy protection. Furthermore it is clear that the work done so far by the relevant actors and experts groups will be the basis for any further developments. Consequently, the activity does not propose to create redundancies. The activity has been proposed in order to achieve the objective of the European Strategy for the Danube Region (EUSDR) in the field of RIS: "Implement harmonised River Information Services (RIS) on the Danube and its navigable tributaries and ensure the international exchange of RIS data preferably by 2015." This objective has been agreed upon by all Danube Region countries as well as the European Commission (in the Steering Group Meeting of PA 1a)."

Roadmap on "Inland waterway transport policies": Activity "Inter-ministerial committee to be set up between the neighbouring countries"

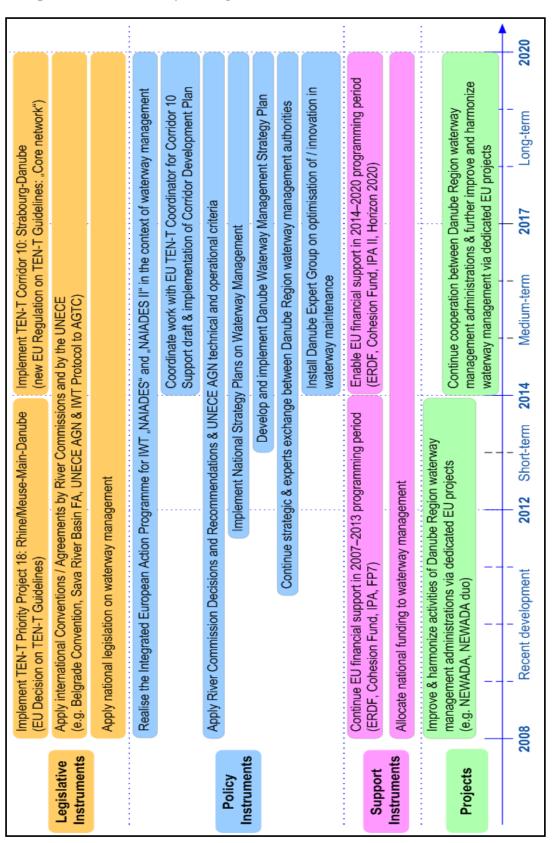
*German veto*: "This initiative bears the danger of redundant structures. The tasks of a future "Inter-Ministerial Committee" have to be clearly defined with a view to the already existing organisations (e.g. the Danube Commission)."

Response by PACs: "This activity was proposed because Bulgaria and Romania have already installed such an "Inter-Ministerial Committee" for the implementation of the EUSDR due to their long common Danube cross-border stretch. It will be clarified in the Roadmap that such "Interministerial Committees" shall only be established on a voluntary basis and exclusively between neighbouring countries sharing considerably long cross-border stretches of an inland waterway in the Danube region. It is clear that such an activity will also take into consideration relevant existing organisations (as e.g. the Danube Commission)."

#### Waterway infrastructure

original original	Implement TEN-T Priority Project 18: Rhine/Meuse-Main-Danube Implement TEN-T Corridor 10: Strasbourg-Danube	Implement TEN-T Corridor 10: Strasbourg-Danube
Instruments	greements by River Commissions aver Basin FA, UNECE AGN & IWT	
		ntext of waterway infrastructure
Policy	Coordinate work with EU TEN-T Coordinator for PP 18 & 30 Support draft & implementa	Coordinate work with EU TEN-T Coordinator for Corridor 10 Support draft & implementation of Corridor Development Plan
enialinineilis	Apply River Commission Decisions and Recommendations & UNECE AGN technical and operational criteria	al criteria
	Apply planning principles and guidelines of sustainable waterway planning: Joint Statement / PLATINA Good Practices Manual	INA Good Practices Manual
	Continue EU financial support in 2007–2013 programming period Enable EU financial suppor (ERDF, Cohesion Fund, IPA, TEN-T)	Enable EU financial support in 2014–2020 programming period (ERDF, Cohesion Fund, IPA II, Connecting Europe Facility)
Support Instruments	Continue financial support by International Financial Institutions (e.g. EBRD, EIB, World Bank)	
	Allocate national funding to waterway infrastructure development and rehabilitation projects	
	Continue / start TEN-T projects as part of PP 18: Implement projects to complete Corridor 10 by 2030: Eliminate bottlenecks on the Danube from Kelheim to Sulina	ete Corridor 10 by 2030: s, artificial canals
Projects	Continue / start projects on canals and tributaries of the Danube: Rehabilitation of waterways & elimination of bottlenecks	nination of bottlenecks
	Evaluate and potentially start projects aimed at missing waterway links (e.g. Danube-Bucharest Canal, Danube-Sava Canal)	inal, Danube-Sava Canal)
20	2008 Recent development 2012 Short-term 2014 Medium-term	2017 Long-term 2020

#### Comprehensive waterway management



# Activity: Create a reliable waterway infrastructure by improving waterway maintenance

Milestone 1	Status Quo of waterway infrastructure and improvement activities
Organisation resp.	EC (DG REGIO and DG MOVE), PAC 1a
Organisation inv.	EC, PAC 1a, Steering Group Members (countries: Ministries of Transport)
Timeframe	May 2012
Tasks	<ul> <li>Presentation of status Quo &amp; proposed improvement measures per country during the SG meeting on 3 May 2012 (on the basis of the request by the EC – letter of Commissioners Hahn and Kallas)</li> </ul>
Output / Results	Status Quo analysis of waterway infrastructure & related improvement activities for waterway maintenance
Milestone 2	High-Level meeting between EC and Danube Region countries
Organisation resp.	EC
Organisation inv.	EC, Danube riparian countries, PAC 1a
Timeframe	June 2012
Tasks	<ul> <li>Convene High-Level meeting between EC (DG REGIO and DG MOVE) and Danube Region countries (Ministers of Transport) on the topic "Create reliable Danube waterway infrastructure" (Transport Council on 7-8 June)</li> <li>Commitments of the countries on the creation of a reliable waterway infrastructure (short- and medium-term implementation via improved maintenance works; long-term implementation via realization of infrastructure projects)</li> </ul>
Output / Results	Results of High-Level meeting and related commitments from Danube Region countries
Milestone 3	Develop National Strategy Plans on Waterway Management
Organisation resp.	Countries (Ministries of Transport)
Organisation inv.	EC, PAC 1a, Steering Group (Countries), National waterway administrations
Timeframe	January 2013
Tasks	<ul> <li>Create National Strategy Plans on Waterway Management, including improvement measures on the short-, medium and long-term perspective (incorporating results from ongoing activities as e.g. the NEWADA project)</li> </ul>
Output / Results	National Strategy Plans on Waterway Management
Milestone 4	Implement National Strategy Plans on Waterway Management
Organisation resp.	Countries (Ministries of Transport)
Organisation inv.	EC, PAC 1a, Steering Group (Countries), National waterway administrations

Timeframe	January 2013 – recurrent
Tasks	<ul> <li>Implement measures of the "National Strategy Plans on Waterway" development of a work structure plan and work plan and responsibilities</li> <li>Continuously report on the status of the national implementation to the EC &amp; the SG members</li> <li>Installation of a Danube Expert Group on optimisation of / innovation in waterway maintenance</li> </ul>
Output / Results	Improved waterway infrastructure; Continuous national reports on implementation status of Strategy Plan on Waterway Management (via SG meetings)

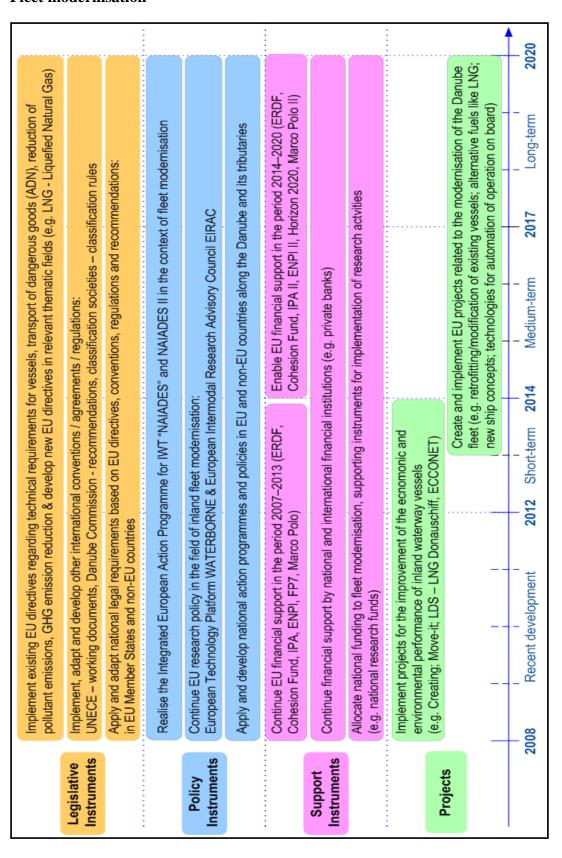
#### Ports & sustainable freight transport

	Implement TEN-T Priority Project 18: Rhine/Meuse-Main-Danube (new EU Regulation on TEN-T Guidelines)	vork")	
Legislative Instruments	Apply international Conventions / Agreements by River Commissions and by the UNECE (e.g. AGN & IWT Protocol to AGTC, Sava River Basin FA)		
	Apply national legislation on port / transhipment site development & management		
	Realise the Integrated European Action Programme for IWT "NAIADES" and "NAIADES II" in the context of ports		
	Coordinate work with EU TEN-T Coordinator for PP 18 & 30 Support draft & implementation of Corridor Development Plan	dor 10 ent Plan	
Dollov	Implement National Strategy Plans on the development / rehabilitation of inland ports		
Instruments	Expand EU Market Observation on inland navigation to full coverage of the Danube Region	_	
	Optimize / update online promotion & information tools (e.g. Danube Ports Online, The Blue Pages)	ue Pages)	
	Define port benchmarks & disseminate good practices		
	Create industry platforms to survey the requirements of shippers	of shippers	
	Continue EU financial support in 2007–2013 programming period (ERDF, Cohesion Fund, IPA, TEN-T, FP7, Marco Polo)	ng period larco Polo II)	
Support	Continue financial support by International Financial Institutions (e.g. EBRD, EIB, World Bank)		
Instruments	Set up targeted national funding programmes & allocate national funding to port / transhipment site development / rehabilitation	ion	
	Stimulate private investments and PPPs for port / transhipment site development and rehabilitation		
Projecte	Continue / start TEN-T projects as part of PP 18: Ports on the Danube from Kelheim to Sulina Ports on the Danube from Kelheim to Sulina	: I canals	
Significant	Identify and implement projects to boost the economic and environmental performance of ports / transhipment sites in the Danube region	anube region	
26	2008 Recent development 2012 Short-term 2014 Medium-term 2017 Long-term	2020	1 5
	Medicular development 2012 Colored III 2014 Medicular Colored III 2014		

## Activity: To develop ports in the Danube river basin into multimodal logistic centres

Milestone 1	Optimise/update online promotion and information tools
Organisation resp.	PAC 1a
Organisation inv.	Port Authorities, IWT Industry, PAC 1a, Working Group, Steering Group
Timeframe	January 2011 – recurrent
Tasks	<ul><li>Danube Ports online</li><li>Blue Pages</li></ul>
Output / Results	Updated information on ports
Milestone 2	Study for defining port benchmarks
Organisation resp.	PAC 1a
Organisation inv.	Port Authorities, IWT Industry, PAC 1a, Working Group, Steering Group
Timeframe	September 2013
Tasks	<ul> <li>Set up a group of experts</li> <li>Identification of benchmarks applicable for all the ports within the Danube region</li> <li>Report to the Steering Group on proposed benchmarks for implementation</li> </ul>
Output / Results	Port benchmarks
Milestone 3	Disseminate good practices on ports in the Danube region
Organisation resp.	PAC 1a
Organisation inv.	Port Authorities, IWT Industry, PAC 1a, Working Group, Steering Group
Timeframe	May 2013
Tasks	Attending to IWT events
Output / Results	Acknowledge stakeholders on ports good practices

#### Fleet modernisation



## Activity: Implementation of Innovative Danube Vessel Project

Milestone 1	Development of Specifications
Organisation resp.	PAC 1a
Organisation inv.	PAC 1a, Steering Group
Timeframe	April 2012
Tasks	<ul> <li>Analysing the legal the framework</li> <li>Exploration of the existing knowledge and scientific background</li> <li>Defining the specifications for the study "Innovative Danube Vessel"</li> </ul>
Output / Results	List of specifications and procurement documents
Milestone 2	Tendering procedure
Organisation resp.	PAC 1a
Organisation inv.	PAC 1a, Steering Group
Timeframe	April–May 2012
Tasks	<ul> <li>International announcement of procurement documents</li> <li>Analysing submitted documents from the bidders</li> <li>Organising of a Selection Board</li> </ul>
Output / Results	Awarding of a bidder consortium
Output / Results	
Milestone 3	Steering Committee for the study "Innovative Danube Vessel"
Milestone 3	Steering Committee for the study "Innovative Danube Vessel"
Milestone 3 Organisation resp.	Steering Committee for the study "Innovative Danube Vessel"  PAC 1a
Milestone 3  Organisation resp.  Organisation inv.	Steering Committee for the study "Innovative Danube Vessel"  PAC 1a  PAC 1a, Steering Group, bidder consortium
Milestone 3  Organisation resp.  Organisation inv.  Timeframe	Steering Committee for the study "Innovative Danube Vessel"  PAC 1a  PAC 1a, Steering Group, bidder consortium  Recurrent (initial: May 2012)  • establishing a Steering Committee  • organising regularly meetings for discussion about results, applied methods
Milestone 3  Organisation resp.  Organisation inv.  Timeframe  Tasks	Steering Committee for the study "Innovative Danube Vessel"  PAC 1a  PAC 1a, Steering Group, bidder consortium  Recurrent (initial: May 2012)  • establishing a Steering Committee  • organising regularly meetings for discussion about results, applied methods and involved stakeholders
Milestone 3  Organisation resp.  Organisation inv.  Timeframe  Tasks  Output / Results	Steering Committee for the study "Innovative Danube Vessel"  PAC 1a  PAC 1a, Steering Group, bidder consortium  Recurrent (initial: May 2012)  • establishing a Steering Committee  • organising regularly meetings for discussion about results, applied methods and involved stakeholders  Steering Committee Meetings
Milestone 3  Organisation resp.  Organisation inv.  Timeframe  Tasks  Output / Results  Milestone 4	Steering Committee for the study "Innovative Danube Vessel"  PAC 1a  PAC 1a, Steering Group, bidder consortium  Recurrent (initial: May 2012)  • establishing a Steering Committee  • organising regularly meetings for discussion about results, applied methods and involved stakeholders  Steering Committee Meetings  Draft version
Milestone 3  Organisation resp.  Organisation inv.  Timeframe  Tasks  Output / Results  Milestone 4  Organisation resp.	Steering Committee for the study "Innovative Danube Vessel"  PAC 1a  PAC 1a, Steering Group, bidder consortium  Recurrent (initial: May 2012)  • establishing a Steering Committee  • organising regularly meetings for discussion about results, applied methods and involved stakeholders  Steering Committee Meetings  Draft version  Bidder consortium

Output / Results	Final draft version of the study "Innovative Danube Vessel"
Milestone 5	Validation
Organisation resp.	PAC 1a, bidder consortium
Organisation inv.	PAC 1a, Steering Group, Working Groups
Timeframe	June 2013
Tasks	<ul> <li>validating the results with the project Steering Committee</li> <li>validating the results with EUSDR Steering Group</li> <li>discussion of results in EUSDR Working Group meetings</li> <li>Amending draft version of study "Innovative Danube Vessel"</li> </ul>
Output / Results	Final study "Innovative Danube Vessel"
Milestone 6	Dissemination
Organisation resp.	PAC 1a
Organisation inv.	PAC 1a, Steering Group
Timeframe	August 2013
Tasks	<ul> <li>Dissemination of results</li> <li>Presentation of outputs via website and other relevant media (PLATINA etc.)</li> <li>Definition of follow-up activities</li> </ul>

#### **River Information Services (RIS)**

	Publish EC technical guidelines & specifications on RIS Publish amendments to EC technical guidelines and specifications on RIS	
Legislative Instruments	Transpose EU RIS-Directive into national law (legal, organisational, budgetary and technical RIS provisions) & implement RIS-related River Commission provisions (DC, ISRBC, CCNR)	
	Implement national AIS carriage requirements & (provisional) agreements for (inter-)national exchange of RIS data and electronic reporting obligations	
	Realise the Integrated European Action Programmes for IWT "NAIADES" and NAIADES II in the context of River Information Services	
Policy Instruments	Continue EC strategic support for harmonised RIS implementation	
	Continue standardisation & harmonization of key RIS technologies via international RIS expert groups	
Support	Continue EU financial support for RIS (pilot) implementation in the period 2007–2013 (e.g. ERDF, Cohesion Fund, IPA II, ENPI II, Marco Polo)	
Instruments	Continue EU support for international cooperation & development of RIS including dedicated programmes for stimulating RIS usage by transport and logistics (EU R&D programmes, e.g. FP 7, Horizon 2020)	
	Set up dedicated national funding programmes for RIS on-board equipment	
	Implement EU projects for setting up harmonised RIS  (e.g. IRIS Europe 1-3, PLATINA, NEWADA, RISING, etc)  Further integrate RIS in multimodal logistics chains & revision of basic RIS technologies via dedicated EU projects	
Projects	Implement and (pilot) operate European River Information Services (RIS Portal, European Hull Database, Reference Data Management System, ENC Register, etc.)	
	Implement RIS key technologies at national level and provide national RIS Continuously operate national RIS systems reference data (RIS index)	1
20	2008 Recent development 2012 Short-term 2014 Medium-term 2017 Long-term 2020	20

## Activity: Support the legal provision for the international exchange of RIS data

Milestone 1	Encourage national RIS authorities to adapt national law
Organisation resp.	PAC 1a
Organisation inv.	PAC 1a, Steering Group
Timeframe	September 2012
Tasks	<ul> <li>Adapt national law to allow RIS data exchange with RIS providers from other countries</li> <li>Set up mutual agreements with logistics users</li> </ul>
Output / Results	Legal basis for RIS data exchange set up on national level
Milestone 2	Approach DG Move to support international RIS data exchange
Milestone 2 Organisation resp.	Approach DG Move to support international RIS data exchange PAC 1a
Organisation resp.	PAC 1a
Organisation resp. Organisation inv.	PAC 1a, Steering Group

## **Education & jobs**

	Elaborate a modern & EU harmonized education and training system: STCIN – Standards for Training and Certification in Inland Navigation	ion and training systen ion in Inland Navigatio	# F			
Legislative Instruments				Implement STCIN at national level based on harmonized European legal provisions	tional level based on egal provisions	
	~ ~	er Commission provisios, manning requiremen	ons (DC, SRB) ts	C, CCNR):		
Policy	Realise the Integrated European Action Programme for IWT "NAIADES" and NAIADES II in the context of education & jobs Continue the EU sectoral Social Dialogue for the improvement of working conditions in Inland Navigation and of the "Educational network of inland waterway navigation schools and training institutes" (EDINNA)	amme for IWT "NAIAD the improvement of wo ining institutes" (EDINI)	ES" and NAIArking condition	NDES II in the context ons in Inland Navigation	European Action Programme for IWT "NAIADES" and NAIADES II in the context of education & jobs ral Social Dialogue for the improvement of working conditions in Inland Navigation and of the "Educational network igation schools and training institutes" (EDINNA)	vork
Instruments		Implement the Transr approach to IWT & po Strengthen existing IV	national Action rts education VT education	Implement the Transnational Action Plan & create national dialogues for a harn approach to IWT & ports education and training in the Danube Region Strengthen existing IWT education & training institutions in the Danube Region	Implement the Transnational Action Plan & create national dialogues for a harmonized approach to IWT & ports education and training in the Danube Region Strengthen existing IWT education & training institutions in the Danube Region	
Support Instruments	Continue EU financial support in 2007-2013 programming period for education and training activities/initiatives in the field of inland navigation (ESF, ERDF, Cohesion Fund, IPA, FP7, Marco Polo, Life Long Learning)	rogramming period in the field of inland FP7, Marco Polo,	Enable EU i education a navigation ( 2020, Marc	Enable EU financial support in 2014-203 education and training activities/initiative navigation (ESF, ERDF, Cohesion Func 2020, Marco Polo II, Education Europe)	Enable EU financial support in 2014-2020 programming period for education and training activities/initiatives in the field of inland navigation (ESF, ERDF, Cohesion Fund, IPA II, CEF, Horizon 2020, Marco Polo II, Education Europe)	for
	Continue and set up dedicated national funding programmes for inland navigation related education and training activities/initiatives in the Danube Region	ng programmes for inla	nd navigation	related education and t	edicated national funding programmes for inland navigation related education and training activities/initiatives	
	Improve & harmonize education and training in inland navigation via dedicated EU projects (e.g. EWITA, NELI, PLATINA, HINT)	n inland navigation PLATINA, HINT)				
Projects	 		Identify and (e.g. Danub education in projects	implement education a e Training Ship, Danub itiatives, Job promotion	Identify and implement education and training related activities (e.g. Danube Training Ship, Danube Navigation Simulator, Joint education initiatives, Job promotion activities) via dedicated EU projects	
72	2008 Recent development 2012	Short-term	2014 Me	Medium-term 2017	7 Long-term	2020

# Activity: Support the information and participation of Danube Region in the European process of modernisation and harmonisation of education and certification in inland navigation

Milestone 1	Status Quo Report
Organisation resp.	PAC 1a
Organisation inv.	PAC 1a, Working Group, Steering Group
Timeframe	September 2012
Tasks	Collect information (PLATINA Joint Steering Group, DC, CCNR, UNECE,)
	<ul> <li>Prepare report and presentation</li> <li>Identify interest and information level within steering group</li> </ul>
Output / Results	Short report on status quo to Steering Group, incl. feedback
-	
Milestone 2	Identification of national stakeholder
Organisation resp.	PAC 1a, Working Group, HINT activity resp. for policy dissemination of STCIN
Organisation inv.	PAC 1a, Steering Group, (national) Stakeholders
Timeframe	May 2013
Tasks	Discuss HINT approach of national dissemination and involvement of stakeholders in working group
	<ul> <li>Ask Steering Group for national Stakeholder dissemination / involvement where stakeholders are not jet involved / identified</li> </ul>
	Support of national workshops with information and contacts
Output / Results	List of national stakeholders
Milestone 3	Regular information of steering group
Organisation resp.	PAC 1a, Working Group
Organisation resp. Organisation inv.	PAC 1a, Working Group PAC 1a, Steering Group, (national) Stakeholders, HINT team
Organisation inv.	PAC 1a, Steering Group, (national) Stakeholders, HINT team
Organisation inv. Timeframe	PAC 1a, Steering Group, (national) Stakeholders, HINT team  September 2013 – recurrent  Short update information on European process and involvement of Danube
Organisation inv. Timeframe Tasks	PAC 1a, Steering Group, (national) Stakeholders, HINT team  September 2013 – recurrent  Short update information on European process and involvement of Danube Region (countries)
Organisation inv.  Timeframe  Tasks  Output / Results	PAC 1a, Steering Group, (national) Stakeholders, HINT team  September 2013 – recurrent  Short update information on European process and involvement of Danube Region (countries)  Information to Steering Group

Timeframe	May 2013
Tasks	<ul> <li>Prepare short brochure on targets and involved institutions / countries in EN</li> <li>Possible translation in Danube languages through working group members, HINT</li> <li>Dissemination of brochure with stakeholders and IWT sector</li> </ul>
Output / Results	Information brochure on STCIN, incl. dissemination

#### **Inland waterway transport policies**

# *Activity*: Support project development for the next SEE call "Reducing administrative barriers for IWT along the Danube"

Milestone 1	Working Group
Organisation resp.	PAC 1a
Organisation inv.	PAC 1a, Working Group, Steering Group
Timeframe	September 2012
Tasks	Proactive forming and motivating of a dedicated Working Group on     "administrative Barriers within IWT on the Danube" in the frame of the     EUSDR
Output / Results	List of attendees
Milestone 2	SWOT Analysis
Organisation resp.	PAC 1a, Working Group on "administrative Barriers for IWT on the Danube"
Organisation inv.	PAC 1a, Steering Group, Stakeholders
Timeframe	November 2012
Tasks	<ul> <li>SWOT analysis about reducing administrative barriers for IWT</li> <li>Finding out relevant actors in the Danube countries with support of the EUSDR Steering Group</li> <li>Feedback from the Steering Group on SWOT analysis</li> </ul>
Output / Results	SWOT analysis, list of experts
Milestone 3	Lead Partner and Partner Consortium
Organisation resp.	Stakeholders
Organisation inv.	PAC 1a, Steering Group, Working Group on "administrative Barriers for IWT on the Danube"
Timeframe	January 2013
Tasks	supporting the constitution of a possible partner consortium for the preparation of a proposal in the SEE or another relevant EU funding programme
	<ul> <li>Information of relevant candidates about the role and duties of Lead Partners</li> <li>Analysing national funding resources for co-financing means</li> </ul>
Output / Results	Proposal of possible Lead and Project Partners

Milestone 4	Workshops
Organisation resp.	PAC 1a, Working Group on "administrative Barriers for IWT on the Danube", Partner Consortium
Organisation inv.	PAC 1a, Steering Group
Timeframe	May 2013
Tasks	<ul> <li>organising workshops for preparing an application form or pre-stages</li> <li>development of a work structure plan and work plan including responsibilities</li> <li>defining next steps</li> </ul>
Output / Results	Workshops and work structure plan
Milestone 5	Letter of Recommendation
Organisation resp.	PAC 1a
Organisation inv.	PAC 1a, Steering Group, Partner Consortium
Timeframe	August 2013
Tasks	<ul> <li>Discussion on the project proposal in the Steering Group</li> <li>Issuing of a EUSDR Letter of recommendation for the Lead Partner</li> </ul>
Output / Results	Lobbying and Letter of recommendation

# Activity: Inter-ministerial committee to be set up between the neighbouring countries

NOTE: "Inter-ministerial committees" shall only be established on a voluntary basis; the decision on this is an exclusive competence of the countries involved.

Milestone 1	<b>Identify interventions</b>
Organisation resp.	National authorities responsible for project development
Organisation inv.	PAC 1a and national authorities responsible for projects development
Timeframe	September 2012
Tasks	<ul> <li>Identify the possible common interventions for implementation of the projects: Short- term – till 2020, mid term – till 2030; long-term – till 2050</li> <li>Setting up an inter-ministerial committee between Romania and Bulgaria or other neighbouring interested countries</li> <li>Revise the Agreement between the Government of Republic of Romania and Government of Republic of Bulgaria (1955)</li> <li>identify a project list</li> </ul>
Output / Results	List of projects; inter-ministerial committee;
Milestone 2	Identify the funding
Organisation resp.	National authorities responsible for projects implementation from Romania and Bulgaria, or other neighbouring interested countries
Organisation inv.	EC, national authorities, inter-ministerial committee and other financing institutions
Timeframe	October 2012 – recurrent
Tasks	<ul> <li>Analysing funding framework (national and EU) like TEN-T, CEF</li> <li>Prepare for the use of the newly proposed financial instrument Connecting Europe Facility (CEF) for financing the project.</li> <li>Identify other sources of funding for those activities not eligible under CEF</li> <li>Finding out responsible authorities</li> </ul>
Output / Results	Accelerate/facilitate the implementation of projects
Milestone 3	Prepare the project and identify the lots
Organisation resp.	Inter-ministerial committee
Organisation inv.	National authorities responsible for project implementation from Romania and Bulgaria, or other neighbouring interested countries
Timeframe	January 2013 – recurrent
Tasks	The inter-ministerial committee will identify the projects to be developed and will support the following tasks:  • Feasibility studies

	SEA study (if needed)
	EIA study
	Preliminary design (if not yet done)
	Design review
	Preparation of financing application
Output / Results	Projects prepared for financing
Milestone 4	Implementation of projects
Organisation resp.	Inter-ministerial committee
Organisation inv.	National authorities responsible for project implementation from Romania and Bulgaria, or other neighbouring interested countries
Timeframe	2020
Tasks	The inter-ministerial committee will support the following tasks:
	Procurement schedule
	Preparation of tender dossier
	Tendering and contracting
	Contract management (incl. claims and variations)
	Financial monitoring
	• Supervision
	Take over, project closure
Output / Results	Better conditions for navigation, modernized port infrastructure, intermodal transport, surrounding infrastructure and developed information systems